A future-oriented approach to company annual reporting in South Africa: management views

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A future-oriented approach to company annual reporting is examined as perceived by selected company managements in South Africa. In the article the focus falls on the managers' opinion of three aspects important to the issue of futureoriented reporting, namely the need for publishing future-oriented information in company annual reports, the type of information to be disclosed and the manner in which it should be presented in company annual reports, and the need for public accountant auditing of the information. As this type of reporting is relatively new in South Africa, an attempt is made to contribute to a better understanding of the subject and to provide some guidance as to its future development.

'n Toekomsgeoriënteerde benadering tot maatskappyverslagdoening word ondersoek soos deur geselekteerde maatskappybestuurders in Suid-Afrika waargeneem. In die artikel val die fokus op die bestuurders se houding jeens drie belangrike aspekte met betrekking tot die kwessie van toekomsgeoriënteerde verslagdoening, naamlik die noodsaaklikheid om toekomsgeoriënteerde inligting in maatskappyjaarverslae te openbaar, die tipe inligting wat gepubliseer behoort te word en die wyse waarop dit in maatskappyjaarverslae aangebied behoort te word, en die behoefte aan openbare rekenmeesterouditering van die inligting. Aangesien hierdie tipe verslagdoening redelik nuut in Suid-Afrika is, word met die artikel gepoog om tot 'n beter begrip van die onderwerp by te dra en om 'n mate van leiding te gee in soverre dit die toekomstige ontwikkeling daarvan betref.

Introduction

Traditionally, company annual reports have, in line with their stewardship function, presented only historical financial information. From a decision-making point of view, however, the disclosure of both historical and prospective information is important as decisions cannot only be based on appraisals of past and current company performance and position. Decisions should also be contingent upon assessments of future company performance and position as most decisions are inherently future oriented, that is, they are based on a prognosis of future events (Lee, 1981: 99). Acknowledgement of this premise has over the past two decades resulted in a gradual extension of the boundaries of traditional company annual reporting to include what is generally known as a future-oriented or prospective reporting approach. This approach, which essentially comprises the reporting (either by means of management projections, predictions or forecasts) of information relating to the future of a company, has attracted varying attention in various countries. This has resulted in empirical research to determine a basis for issuing pronouncements on the disclosure and audit of the information. (For example, refer to Ferris & McDonald, 1982; AICPA, 1985, 1986; CICA, 1989a, 1989b; and Tonkin, 1989.)

Problem definition

In South Africa the issue of future-oriented financial reporting is relatively new. Although it is practised to some extent by certain companies, very limited empirical investigation of the approach has been undertaken. In addition, the accounting profession in South Africa has to date issued an audit and accounting guideline on only one component of this type of reporting, namely, profit forecasts (SAICA, 1989). This guideline does not carry the same authority as Statements on Auditing Standards or Statements of Generally Accepted Accounting Practice. In the light of overseas experience and experimentation with the subject, this study, which forms part of a wider investigation of the issue, was undertaken in an attempt to help fill the gap in the South African literature, to increase understanding of the issue and its implications for company annual reporting, and to provide some guidance in so far as its future development is concerned.

Methodology

To implement the study, survey research, and in particular postal opinion research, was used.

The 1989 Financial Mail Top 100 companies were selected as target group and a questionnaire was sent to the financial manager of each of these companies. To obtain more detail on the managers' responses, the companies were classified according to their field of activity.

The questionnaire was compiled and distributed with the assistance of the Bureau of Market Research at the University of South Africa. A response rate of 81% was obtained.

The responses were processed by the Department of Computer Services at the University of South Africa in cooperation with the Bureau of Market Research. The all-purpose Statistical Analysis System (SAS) was used for the analysis of the data.

Findings

Need for publishing future-oriented information in company annual reports

Analysis of the responses to the question posed in this connection, reveals that the respondents were divided more or less fifty-fifty on the issue; 49% favoured the disclosure of future-oriented information, while 51% opposed the practice (refer to Appendix 1).

The results furthermore show that the field of activity in which the respective companies are engaged had a decisive influence on the reported viewpoints. To get a more complete view of the respondents' attitudes, the reasons for their respective points of view were also considered.

Appendix 2 shows that the respondents regard the following reasons as the most important reasons why companies should disclose future-oriented information:

- To provide information useful in making investment decisions.
- To disseminate the information on an equal basis to all interested parties.
- Company management is in the best position to provide the information.

The field of activity in which the companies are engaged had very little influence on this ranking of reasons.

In so far as the most important reasons against the disclosure of future-oriented information are concerned, the respondents indicated the following (refer to Appendix 3):

- The doubtful reliability of the information.
- Competitive disadvantage for disclosing companies.
- Possible management manipulation of the information.

This analysis is based on the total responses of the participants as the field of activity in which their companies are engaged resulted in their individual points of view deviating to some extent from the overall ranking.

Presentation of future-oriented information in company annual reports

This part of the research, the results of which are summarized in Appendix 4, sought to determine the attitudes of the respondents (who supported the disclosure of the information) towards the aspects discussed below.

Format and form of disclosure

With regard to the general format for the presentation of future-oriented information, the results reveal majority support for the selective (summarized) disclosure of the information. Field of activity apparently had little influence on the opinions of the respondents. This preference probably reflects the willingness of company managements to present only the minimum statutory information and emphasizes the need expressed in overseas countries to distinguish between historical and future-oriented statements.

To determine the preferred content of the chosen format of disclosure, respondents were asked to identify the items of information they would like to have forecasted. The respondents agreed that future sales, future capital expenditure and future earnings per share should be disclosed. It is interesting to note that with the exception of the construction companies and the manufacturing/industrial companies, the respondents gave equal support to these items of information.

The respondents were furthermore of the opinion that only narrative comments should be made on future sales and future earnings per share, while both narrative comments and quantified amounts should be provided on future capital expenditure. Exceptions to this pattern include the point of view of the construction companies, the mining, financial and insurance, and printing and publishing companies and the manufacturing/industrial companies. The results pertaining to the form to be used for the presentation of quantified future-oriented information, show that although the companies as a group indicated a slight preference for a range form of disclosure, the construction companies and the hotels, beverages and leisure companies preferred a single figure form, while the retail and wholesale companies and the mining, financial and insurance, and printing and publishing companies were ambivalent on both forms of disclosure. When considering these results, cognisance must be taken of the high percentage of respondents who gave no answer to this question. A possible reason for this could be the fear to commit to either single figures or ranges in view of the fact that single figures could signal precision, while users of the information could place unwarranted confidence in the limits of the ranges.

Period to be covered by the information

Appendix 4 shows that the respondents, with the exception of the mining, financial and insurance, and printing and publishing companies who were ambivalent on a maximum period of 12 months and 24 months, felt that future-oriented information should cover a maximum period of 12 months. The respondents most probably viewed this period as maximum because of doubt about the possible reliability of future-oriented information extending beyond this period.

Importance of disclosing underlying assumptions

The respondents overwhelmingly felt that all three categories of assumptions indicated in the questionnaire should be disclosed with future-oriented information. By acknowledging the importance of underlying assumptions, the respondents obviously agree with proponents in overseas countries that the disclosure of assumptions would enhance the usefulness of future-oriented information for decision-making, reduce the possibility of users placing undue reliance on the information and reduce criticism and the legal liability of company managements should the information differ significantly from actual results. Consequently, there can be concurred with Howell (1987: 51) that the disclosure of underlying assumptions would be an essential component of any future-oriented policy if the needs of interested parties are to be met.

Updating and revision of the information

From Appendix 4 it is apparent that there is wide agreement that future-oriented information should be updated and revised. By coming out so strongly in favour of the issue, the respondents obviously support the argument advanced in overseas countries that the updating and revision of futureoriented information will ensure that the information remains relevant for decision-making and that such a practice will educate users in the uncertainty of the information. In so far as the frequency of updating and revision is concerned, the results show that although the companies as a group favoured a half-yearly frequence, the retail and wholesale companies and the hotels, beverages and leisure companies preferred annual revisions, while the mining, financial and insurance, and printing and publishing companies were ambivalent on the two periods of revision. Need for public accountant audit of future-oriented information published in company annual reports

The last part of the research examined whether or not a need exists for extending the public accountant's audit duty to include published future-oriented information.

To determine this need, the respondents who supported the disclosure of the information were asked to indicate whether or not they agreed with the issue. A majority of the respondents were against public accountant audit of the information (refer to Appendix 5). More than 60% of the respondents rejected the issue, while the company active in the transport field supported it.

As a next step, the survey sought to establish the reasons for the answers provided to the previous question.

According to Appendix 6, 79% of the respondents regarded the improvement of the credibility and usefulness of future-oriented information as primary reason for public accountant audit of the information. This was followed by the following reasons: the prevention of purposely overstated or understated information (43%); and the competence of public accountants to examine and report on the information (29%).

Field of activity had an influence on these results in that only the manufacturing/industrial companies agreed with the above ranking.

In so far as the reasons against public accountant audit of future-oriented information are concerned, Appendix 7 shows that 58% of the respondents regarded undue user faith in and reliance on the accuracy of the information as the most important reason.

Other reasons identified by the respondents include the following:

- The lack of appropriate accounting and auditing standards (46%).
- Exposure to undue legal liability (38%).
- Increase in audit costs (31%).

The field of activity of the responding companies had a great influence on the above ranking of reasons. With the exception of the construction companies, the respondents agreed only on the first reason, while providing varying support for the other reasons.

Summary and recommendations

In this article, certain issues important to the subject of future-oriented company annual reporting were investigated from the point of view of the financial managers of the 1989 *Financial Mail* Top 100 companies. The results of this investigation indicate in the first instance that companies should consider disclosing future-oriented information in their annual reports. Support for such action is not only provided by the fact that 49% of the respondents were of the opinion that a need for such disclosures exists, but also by the growing body of literature directed to the subject (for example, refer to Wagner, 1983: 90; SAICA, 1989; and Adams, 1990: 6).

Secondly, the results support disclosure of the information along the lines described in the section on the presentation of future-oriented information in company annual reports. Such disclosures should be voluntary at this stage. It is believed that the practice of future-oriented company annual reporting should undergo further experimentation so that different approaches and methods of disclosure can be pursued and companies can learn from their own experiences as well as that of others.

Lastly, the results suggest that future-oriented information published in company annual reports should at this stage not be audited by a public accountant. SAICA's (1989) recommendations on the public accountant's examination and reporting duty towards profit forecasts should in the meantime be restricted to documents other than the annual report.

In conclusion it must be noted that future-oriented company annual reporting is a complicated subject requiring careful consideration of not only the above three aspects but also other related issues. More research therefore needs to be undertaken which will facilitate the identification of definitive conclusions.

Suggestions in this regard include an investigation of:

- the decision-making process of the users of financial reports and the role of future-oriented information in this process;
- 2. the information content of published future-oriented information, that is, the effect the information has on the price and trading volume of shares;
- 3. the treatment afforded to unfavourable statements of future expectations;
- 4. the accuracy of published future-oriented information; and
- 5. the manner in which the information and revisions to it should be communicated to the users of financial information.

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Note

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Appendix 1 Need for publishing future-oriented information in company annual reports

						<u>E1</u>	eld of	activi	ty					
		struc- ion	who	nd	Hote bever ar <u>leis</u>	ages id	Manuf ring <u>Indus</u>		Transs	ort	Qth	er. b	Tat	<u>a 1</u>
	Numbe	r X	Numbe	r X	Number	: 1	Nuelba	E X	Number	: ¥	Humbe	5 ¥	Numbe	r 1
Yes	7	87	5	38	4	67	21	43	1	50	Z	67	40	49
No	1	13	6	62	2	33	28	57	1	50	1	33	41	51
Total	84	100	134	100	6	100	49 ⁴	100	2*	100	34	100	814	100

Number of respondents. Includes mining, financial and insurance, and printing and publishing. This category was included to avoid the identification of individual companies.

Appendix 2 Reasons why companies should disclose future-oriented information

tion useful in ma- ting investment de- livens company management company management itton to provide the information or disseminate the information on an equal basis to all interested parties for improve the mana- sement function	Const tion		Retail and wholg- <u>sale (5)</u>		Hotels, beverages and lei- <u>sure (4)</u>		Manufactu- ring/Indusg trial (21)		fransport [1]		<u> 0ther (2)</u> *		<u>To:a] (40)</u> 4	
	1	flack.	X	Rank	X	Bank	5	Back	X	<u>Rank</u>	3	Lark.	ĩ	Sec.
To provide informa- tion useful in ma- king investment de-														
cisions Company management is in the best po-	86	1	100	1	100	1	90	L	•	•	100	1	90	
the information To disseminate the information on an	43	3	60	3	75	2	48	2	-	•	50	2	50	
interested parties To improve the mone-	57	2	80	2	75	z	48	z	•	-	50	2	55	
gement function Other	2	:	40		:	:	ŝ	;	2	:	100	1	10	

Appendix 3 Reasons why companies should not disclose future-oriented information

factors	Const <u>Lion</u>		Retai and wi sals	holg-	Hotels bevera and la Surg	iges 11-	ring.	factu- /Indus; I_[28]	Transı [1		Other	ш •	fate	<u>) (41)</u>
	X	Bank	ä	Back	ă	Bank	X	Rank	X	Back	Z	<u>Bank</u>	ĩ	Back
Possible management manipulation of the														
information Competitive disad- vantage for disclo-	-	•	13	3	100	1	45	1	100	1	100	1	44	3
sing companies Doubtful reliability	100	1	88	1	50	2	68	2	100	1	100	ı	73	2
of the information Increased legs] lia- bility for manage-	100	L	50	2	50	2	96	ı	100	1	100	1	85	1
ment Other Information is of Mecessity based on a number of	-	-	50	2		-	25	4	100	1		-	29	٩
essumptions - Uncertainty of economic and po-	•	-	-	-	-	-	٠	6		-	-	•	Z	6
litical future Increased legal liability for au- ditors and in- creased audit		-	50	2	-	-	u	s	-		100	1	20	s
time and costs	-		-	-	-		4		-	-	•	-	2	

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Appendix 4 Presentation of future-oriented information in company annual reports

				Liel	d of activity			
			Retail	Note is.	Marca Bandara			
		Construg* <u>tion</u> (7) X	and uho le- <u>34 1e</u> (5) ⁴	beverages and leisure(4) ⁴	Henufactu- ring/ Industrial(21) ⁴	Transport(1) ⁴	Other(2)*	<u>Total</u> (40) ⁴ 2
1.	Format to be used Selective			-	-			
	Detailed	86 14	100	75 25	81 9	100	50	83 10
	Selective and de- tailed Jther	:	:	:	5 5	:	50 -	\$ 2
2.	<u>Content of formet</u> Future sales	57	80	75	56	100	100	n
	- Only nerrative comments	14	50	75	52	100		48
	- Both narrative comments and quantified							
	amounts	43	20	· · ·	14	·	100	·]
	Future capital expanditure	n	80	75	n	109	100	75
	- Only nerrative comments - Both nerrative comments and		20	25	36		•	25
	quant if ied amounts	71	60	50	33	100	100	50
	Future earnings per share	57	60	75	85	100	100	80
	- Only narrative comments - Both narrative comments and quantified	14	50	50	62	100	•	50
	allounts	43	20	25	24	-	100	30
	Other	14	40	•	10	-	50	16
3.	Form to be used Single figures	43	40	50	10		50	25
	Ranges Other	14 29	40	25	28 10	100	50 -	28 12
	No answer	14	20	25	52	•	•	35
4.	Period to be covered 6-12 months		60	75	67	100	50	71
	13-24 months Other	14	40	25	28		sõ	25
	No answer	:	-		5	-	:	ì
S .	Importance of under- lying assumptions							
	General economic assumptions		100	100	%	100	100	- 54
	- Extremely impor- tant	86	60	100	38	-	50	55
	- Important - Less important	14	20 20		56	100	50	40 3
	Industry assumptions		100	100	96	100	100	36
	- Extremely 10-							
	portant - Important	72	60 20	75 25	19 77	100	50 50	40 53
	- Less Important	L	20	•	-		•	1
	Assumptions unique to a company		100	100	96	-	100	94
	- Extremely impor- tant - Important	57	60 40	50 25	48 48	-	100	5.3 38
	- Less Impor- tant	-	-	25	-	-	-	3
6.	Need for updating							
	and revision Tes No	100	80 20	100	90 10	100	100	93 7
1.	Frequency of wa-							
	dating and ravi- sion Quarterly	14	-		24	-		.3
	Annually Other	-	40	50	19	-	50	23
	- Half-yearly - Uhenever relevant - Depending on cir-	86	20	25 25	48	100	50 -	.50 2
	cumstances uni- que to a company No answer	:	20 20	- -	- 9		-	2 8

a Total "Yes" responses from appendix 1. b In the case of 2. and 5. above the respondents bould indicate more than one alternative.

Appendix 5 Need for public accountant audit of futureoriented information published in company annual reports

						E la l	d of a	tivity						
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	<u>Kanta</u>	r X	il an ba	Ľ 1	<u>Runbe</u>	£ 1	Runde	n X	<u>Burbs</u>	u X	Surger State	E X	Numbe	E 🖌
Yes	1	14	1	20	2	50	8	38	ı	100	1	50	14	35
No	6	86	4	80	2	50	13	62	-	-	1	50	26	65
Tota I	7*	100	5*	100	44	100	21*	100	14	100	zª	100	40*	100

a Total "Yes" responses from appendix 1.

Appendix 6 Reasons why the public accountant should audit published future-oriented information

						Field (of set	yity							
	Casson	Const <u>tion</u>		Rotati and wi M.10	ha Ig-	Hotel bever and 1 surs	ages e1-	ring.	factu- /indug- <u>1 (8)</u>	Trans		Other	ш •	<u>[a:a</u>]	<u>] []4]⁴</u>
		X	Lock	3	See.	ĩ	Sect.	X	Sants	ł	Lank	ĩ	Sank	I	Lank
1. 2.	To prevent purposely over- or understa- ted information To improve the cre- dibility and useful- mess of the informa-	100	ı	100	ı			38	2		-	100	ı	43	2
3.	tion Public accountants are competent to ensmine and report on the information	100	1	100	ו	100	1	75 13	1	-	1	100	1 1	79 29	1
b	Total "Yes" responses Respondents could ind														

Appendix 7 Reasons why the public accountant should not audit published future-oriented information

						Field -	of ecti	<u>yity</u>							
	feezo:	Const <u>Lion</u>		Retail	ha ìg-	Hotel bever and 1 June	4983 81-,	F 100.	Factu- /Indus_ 1_(13)	Trans		Other	т,	İsta	1 (25)*
		X	Lock	¥	Sack,	X	Back	X	Sack	X	Sens	1	Seek.	1	Less.
1.	Undue user faith in and reliance on the accuracy of the IM-														_
2.	formation Increase in audit	33	2	75	1	50	L	6Z	1	-	-	100	1	58	1
	costs Lack of appropriate accounting and au-	•	•	25	ŗ	50	1	45	2	-	-	•	•	31	4
4.	diting standards	67	1	25	3	50	L	38	3	-	-	100	1	4	2
S.	legal liability The professionalism and independence of public accountants will be adversely	17	1	75		50	1	30	3		-		-	34	3
6.	affected Other - Impediment of the verification	-	•	50	2	-	·	23	4	-	•	-	-	19	•
	Function - Forecasting is a management and not an audit	ы	z	50	2	•	•	15	5	•	•	•	-	23	5
	function - Lack of company specific know-	17	3	·	•	•	•	5	٠	-		-	•	8	
	ledge	17	3	•	-	50	1			-				12	,

Rescondents could indicate more than one reason